OPERATING REVIEW

Sustaining Dynamic Momentum in Urban Regeneration

Navigating changing market conditions and financial position, the URA adopts a dynamic approach to flexibly pace and steadily advance its projects. Much like a craftsman at a potter's wheel who must maintain steady momentum while applying skillful, rhythmic pressure with both hands, we strive to sustain the driving force of urban renewal to sculpt a liveable city for all.



Strategic Studies for Effective Urban Renewal

The URA continues to navigate mounting challenges in its urban renewal mission, driven by a growing number of ageing buildings that increasingly outpace redevelopment efforts, as well as a diminishing residual plot ratio in urban areas. A new mindset and innovative strategies are essential to transcend the limitations of conventional redevelopment models.

Building on the completed and ongoing district planning studies, the URA is actively identifying urban renewal opportunities through an integrated and multi-pronged approach, and establishing planning reserves through a holistic, district-based, and planning-led approach. In parallel, a framework has been set to promote timely building maintenance and slow urban decay. The URA has also expanded its planning horizon to key waterfront precincts, exploring opportunities to integrate urban fabrics with coastal infrastructure to drive district-wide revitalisation. As each study concludes, the URA makes recommendations to the Government and seeks to implement them, where appropriate, with several key initiatives already delivering progress.

Yau Mong District Study (YMDS)

The YMDS has strategically developed new planning tools and implementation mechanisms to overcome urban renewal challenges. Following its completion, significant progress has been made particularly in implementing the proposals outlined in the Master Urban Renewal Concept Plan and applying new planning tools in collaboration with the Government to seize renewal opportunities and encourage private sector participation. Key achievements include:

Implementation of the First Nodal Development under YMDS

Commenced in March 2024, the Sai Yee Street/Flower Market Road Development Scheme (YTM-013) marks the first phase of the Nullah Road Urban Waterway Development Node implementation.

Adopting a flexible mixed-use development model, the project replans and restructures land use to enhance the Flower Market area and support Mong Kok East's transformation into an "Exuberant Commercial District" with novel "blue-green" amenities like the Urban Waterway and Waterway Park. Following the approval of the draft Development Scheme Plan (DSP) in April 2025 and the issuance of acquisition offers in January 2026, a planning application was submitted to the Town Planning Board (TPB) in June 2026 to increase Site B's maximum domestic plot ratio (DPR) from 6.5 to 7.5 to enhance the project's overall financial viability. (More details on YTM-013 Project as noted on pages 35 and 36 under Redevelopment.)

Facilitating Private Market Participation

To incentivise private sector participation, the URA supported the Government in amending the Outline Zoning Plans (OZPs) of Mong Kok and Yau Ma Tei (approved in 2023 and 2024) to allow more flexibility in the interchangeability of domestic and non-domestic plot ratio; provide more design flexibility for mixed developments along character streets in selected areas; increase the plot ratio for the Nathan Road commercial spine; and relax building height restrictions.

Concurrently, the Transfer of Plot Ratio (TPR) pilot mechanism since 2023 has unlocked the development potential of small and isolated sites in Yau Ma Tei and Mong Kok by allowing development rights from sites with limited development potential to be transferred to strategic "receiving site", significantly improving project financial viability and therefore encouraging private sector participation in urban renewal. The 2025 Policy Address proposed extending TPR to five additional areas, including Cheung Sha Wan, Ma Tau Kok, Sai Ying Pun and Sheung Wan, Tsuen Wan, and Wan Chai, introducing cross-district transfer of plot ratio and streamlining requirements to further accelerate urban renewal.

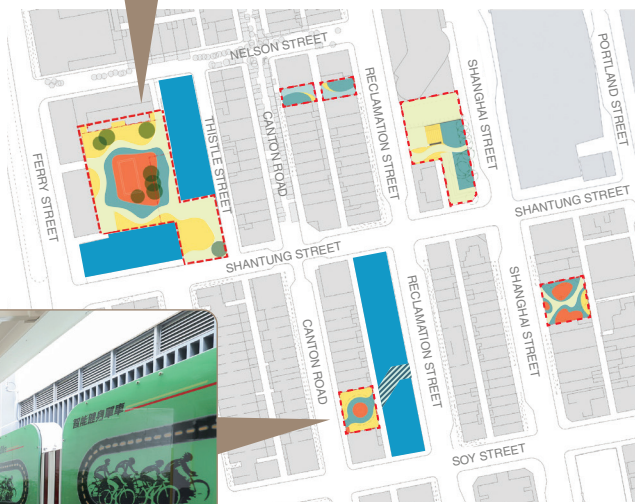
Renewal of Public Facilities: The Nano-Parks System

The URA is reinventing the open space network with the Nano-Parks system, one of the initiatives under YMDS. By connecting and revitalising six small and scattered parks in the densely populated Shantung Street precinct, the initiative aims to create greater design opportunities and impacts for community enjoyment.

The pilot implementations at Thistle Street Rest Garden and Canton Road/Soy Street Sitting-out Area are progressing well. Canton Road/Soy Street Sitting-out Area was handed over to the Leisure and Cultural Services Department in late January 2026, while works for Thistle Street Rest Garden were substantially completed in June 2026.

The second batch of schematic designs for the remaining four Nano-Parks was endorsed by the Government in the third quarter of 2025. Approval of the detailed design proposal by the Government is expected in the second half of 2026.







The revitalised Nano-Parks on Thistle Street (above) and Canton Road (below) provide quality open space with fitness equipment for seniors promoting healthy lifestyles and community wellness.

Fostering Public Understanding of Yau Mong District's Renewal

Jointly organised by the URA and The Hong Kong Institute of Architects, a design idea competition concluded in January 2026 to foster public engagement in the renewal of the Yau Mong area. The event received 35 submissions from local, Chinese Mainland, and international teams, spanning multidisciplinary professions in architecture, urban planning, surveying, and other urban renewal-related fields. These visionary proposals visually articulated the concepts of urban renewal under the YMDS, making complex planning ideas more accessible and easier for the public to understand.



The winning team for the "Heritage Park in Yau Ma Tei" category received their award at the competition, alongside an exhibition displaying the participating entries.



Sham Shui Po and Tsuen Wan District Studies

Building on the YMDS, the Sham Shui Po District Study (SSPDS) and the Tsuen Wan District Study (TWDS), which commenced in 2022, adopted a holistic "district-based" and "planning-led" approach to formulate long-term Master Renewal Plans (MRPs) to guide future planning and urban renewal in these two old districts.

Incorporating views collected through a comprehensive series of public engagement and consultation with owners, tenants, and the wider community via district opinion surveys, the Planning and Urban Design Frameworks (P&UDFs) were developed as the basis for the three MRP scenarios ("+", "0", and "-"), representing different development intensities to meet a range of planning objectives. District Councils of the study areas were consulted in the second half of 2024 (for SSPDS) and early 2025 (for TWDS).

The "+" scenarios for both studies were developed, supported by comprehensive technical assessments and submitted to the Government in December 2025. Following Government feedback, revisions to the MRP proposals of SSPDS are underway to facilitate onward public engagement. In April 2026, work commenced on developing an additional MRP "++" scenario to consider higher plot ratios for TWDS. Initiated under Government direction, the MRP "++" scenario aims to address departmental feedback and accommodate stakeholder views to provide greater incentives for market participation in redevelopment.

In parallel, the new planning tools proposed in the YMDS have been further reviewed to encourage private sector participation and optimise planning gains through urban restructuring and regeneration. Mechanisms including TPR, linked-sites, relaxation of building height controls, and the interchangeability of domestic and non-domestic plot ratio are being adopted in both SSPDS and TWDS. The identification of under-utilised Government sites as solution spaces also remains an important part of efforts to support the restructuring and revitalisation of old urban areas.

Victoria Cove Area Study

In March 2025, the URA commenced a study for the Kowloon City and Kai Tak Development Area, together with their adjacent waterfront and cove along Victoria Harbour, collectively known as the Victoria Cove Area (VCA). The study aims to enhance the area's vibrancy by fostering better integration of old and new development zones, spanning the cove, waterfront, and inland areas, and leveraging the planning gains generated from the URA's projects to create participation opportunities for relevant stakeholders and the wider community. New initiatives were also proposed to bring additional social, place and economic values, highlighting the growing importance of the eastern part of Victoria Harbour as a waterfront on par with other world-famous examples. The draft final report and quick-win proposals were submitted to the Development Bureau in January 2026.



Transcending conventional constraints, the study adopts holistic planning for the old inland area, the waterfront, and the adjacent water bodies to create a world-class Victoria Cove Area.

Promoting Building Rehabilitation

Following a 2020 study to develop more effective building rehabilitation strategies aimed at arresting urban decay, the URA has adopted a multi-pronged approach to extend building lifespans and enhance serviceability. These coordinated initiatives assist property owners in undertaking rehabilitation works, raise awareness and provide guidance on preventive maintenance, and offer incentives to encourage regular contributions to a special fund. Collectively, these measures have achieved substantial progress in recent years.

Initiatives to Encourage Preventive Maintenance

Preventive Maintenance Subsidy Scheme (PMSS)

The URA has been actively encouraging property owners of domestic and composite buildings to plan ahead for the maintenance of common areas of their buildings. To this end, the URA launched the self-funded Preventive Maintenance Subsidy Scheme (PMSS) in April 2024, under which property owners will engage an Authorised Person (AP) to prepare building maintenance manuals and formulate 10-year budgets for inspection and repair works. This initiative enables owners to forecast maintenance costs and to commence early contributions to the building's special fund. In addition, the URA provides enhanced financial incentives to owners who make regular contributions to their special funds.

As of June 2026, the URA has handled 23 valid applications under the scheme, of which 21 have been granted Approvals-in-Principle (AIPs). A total of 16 valid applications covering 11,045 units are currently being processed. Among the four applicants that have engaged an AP, one has completed the drafting of a building maintenance manual and is proceeding to convene an owners' general meeting in the third quarter of 2026 to discuss the setting up of a special fund.



11,045
residential units involved
in the 16 PMSS valid applications

The URA is actively reaching out to Property Management Companies (PMCs) of estates and larger buildings to strengthen promotion of the scheme and encourage more property owners to maintain their buildings in good conditions through preventive maintenance. The URA also continues to collaborate with non-governmental organisations on wider community engagement and public education initiatives, with a view to sustaining awareness of preventive maintenance across all building types.

Publication of the Guidelines and Templates for Preparing Maintenance Manual for Residential and Composite Buildings

To address the lack of market templates for building maintenance planning, the URA, following extensive consultation with over 100 industry stakeholders, developed and published a set of Guidelines and Templates for Preparing Maintenance Manual for Residential and Composite Buildings (GTMM). Launched on the Building Rehabilitation Platform in January 2025, the GTMM provides standardised guidelines and templates to streamline maintenance planning and financial budgeting for property owners.

In the same year, the URA partnered with the Owners' Committee of Residence Bel-Air, a large private estate, to pilot the GTMM. Although the estate is not yet subject to mandatory inspection, both the owners and the property management company proactively planned for preventive maintenance and have successfully appointed a Registered Inspector to develop a customised 15-year maintenance plan based on the GTMM. Subject to approval by formal resolution of the owners, the maintenance plan will be implemented to uphold the estate's condition, establishing a benchmark for proactive building rehabilitation across the city.



Residence Bel-Air leads Hong Kong's preventive maintenance efforts as the first housing estate to formulate a 15-year plan using the URA's Guidelines and Templates for Preparing Maintenance Manual for Residential and Composite Buildings.

Kowloon City District-based Building Rehabilitation Pilot Scheme

To elevate the urban fabric of Kowloon City, the URA has pioneered an "Integrated Approach" to urban renewal. This strategy prioritises rehabilitation and revitalisation across a 40-building pilot area where immediate redevelopment is not warranted, thereby preserving the district's distinctive character. Following extensive community engagement, the scheme has secured strong support from building owners and the wider community.

To further highlight the district's unique qualities, the URA has developed a cohesive place-making theme drawing on Chiu-chow and Thai influences, as well as the historical legacy of Kai Tak Airport. Special subsidies have been provided to enable seven buildings to integrate façade beautification works with their comprehensive rehabilitation programmes. External refurbishment of the first building was completed in March 2026, featuring a large-scale mural created by Thai artists that enhances the area's cultural appeal. Rehabilitation works on the second building commenced in April 2026, with its mural scheduled for completion by the third quarter of 2026. Works on the remaining five buildings are expected to begin in 2027.

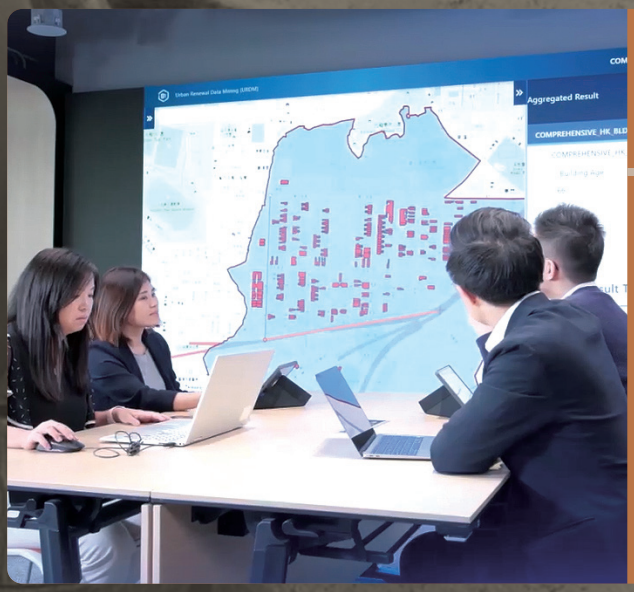
Beyond building façade enhancement, the URA continues to advance place-making initiatives designed to celebrate and preserve the distinct Chiu-chow and Thai cultural heritage of the district. In September 2025, the URA facilitated a collaborative community art project engaging local artists and 40 commercial premises along Lung Kong Road and South Wall Road. Through bespoke shopfront enhancements infused with authentic local motifs, the initiative has reinforced neighbourhood identity and stimulated local economic vitality.

Public realm enhancements also gained substantial momentum, marked by the completion of the Tak Ku Ling Road Rest Garden revitalisation in June 2026. In parallel, multi-phase streetscape works were launched in the surrounding precinct, with phase one delivered in the second quarter of 2026 and the wider street revitalisation project on track for target completion in the second quarter of 2028.



▲ Through a place-making approach, the URA beautified façades, shopfronts, and streets to showcase Kowloon City's unique Chiu-chow and Thai culture, as well as historic Kai Tak Airport character.

REDEVELOPMENT



Empowering Data-driven, Visionary Planning

Just as a craftsman meticulously calibrates every detail, the URA developed the Urban Renewal Information System (URIS) which enables the team to pursue a "district-based, planning-led" approach to urban renewal with precision and vision. By integrating geospatial intelligence, the URIS supports the development of more effective solutions for older urban districts while maximising planning and social benefits for the community.

Progress of Ongoing Key Projects

Sai Yee Street/Flower Market Road Development Scheme (YTM-013)

Commenced in March 2024, the YTM-013 is the first phase of the Nullah Node implementation under the YMDS. The project comprises two sites: Site A utilises the Transfer of Plot Ratio mechanism to optimise private land use in the Flower Market vicinity, while Site B adopts the "Single Site, Multiple Use" (SSMU) model to deliver a Waterway Park and a multi-purpose complex. Following the Chief Executive in Council's (CE-in-C's) approval of the draft DSP in April 2025 and additional Government resource support in May 2025, the URA commenced acquisition in January 2026. To allow more flexible use of development potential and optimise the project's financial viability, a planning application was submitted to the Town Planning Board (TPB) in June 2026 to increase the maximum domestic plot ratio in Site B from 6.5 to 7.5 while keeping the overall plot ratio unchanged.

To support Flower Market's long-term development, an integrated approach will allow the affected flower shops to continue operating during and after redevelopment, while place-making initiatives will enhance its overall vitality and ambience. This Flower Market 2.0 initiative marks an important milestone in people-centred urban renewal.

Flower Market 2.0



The relocation arrangement received an encouraging response, with all affected and eligible flower shop operators opting to move to the interim retail space.

To maintain business continuity and preserve the vibrancy of the Flower Market, the affected flower shops will be relocated during redevelopment to a specially designed interim market-like retail space within the project area, built using a Modular Integrated Construction (MiC) method and engineered for future adaptation in the new Flower Market context. The URA will also assist the continued business transformation of the local flower shops to meet new external challenges.



The Flower Market 2.0 interim retail space is built to support flower shops' operations during redevelopment and sustain local business vibrancy.

Recognising the community's aspiration to preserve the unique character of the Flower Market, the URA engaged Social Ventures Hong Kong in October 2025 to launch community-making initiatives that foster stakeholder engagement and collaboration during the urban renewal process. Through ongoing interviews, co-creation workshops and other engagement activities, the URA seeks to understand the operators' business needs, drive long-term growth, and promote community empowerment that ultimately sustains the development of a vibrant Flower Market.





At the Flower Market community-making workshop, local stakeholders shared their community visions and proposed collaborations to foster new business opportunities.

In January 2026, the Flower Market Festival: Coffee Blossoms was launched in collaboration with more than 20 Flower Market shops, attracting over 9,000 visitors and receiving positive community feedback. Building on this success, the URA plans to establish the Flower Market Festival as an annual event to inject vibrancy into the area and support local businesses.

In addition, the URA is constructing an interim 11-a-side football pitch in Kai Tak to temporarily reprovision the existing pitch until the permanent pitch in Site B is completed. The interim football pitch is targeted for completion in 2027.



Visitors enjoying coffee alongside flower-themed art installations at the Flower Market Festival: Coffee Blossoms, an event successfully fostered community connection, attracted foot traffic and boosted local businesses.



Nga Tsin Wai Road/Carpenter Road Development Scheme (KC-017) and Kai Tak Road/ Sa Po Road Development Scheme (KC-015)

Commenced in May 2022, KC-017 employs an integrated urban renewal approach to revitalise the ageing district. Through holistic replanning and restructuring, it will uplift the living environment and streetscape, and showcase Kowloon City's unique local culture. Prior to the reversion of land to the Government in October 2025, more than 95 percent of the project area's property interests were acquired.

Under the "Single Site, Multiple Use" model, the northern site at Carpenter Road Park (CRP) has been replanned to house a new Joint-user Government Complex (JUC) for community facilities. As the Government's works agent for the new JUC, the URA has continued to lead its design and implementation in close coordination with relevant bureaux and departments. Following the Legislative Council Finance Committee's funding approval in June 2026, the design and build contract is scheduled to be awarded in August 2026, with works expected to commence in the fourth quarter of 2026.



Occupying the project's northern site, the new JUC in Kowloon City will reprovision the Kowloon City Market and its adjoining community services with modernised facilities.

Phased revitalisation works at CRP to modernise existing park facilities and reprovision the affected amenities are progressing on schedule. The completion of the first section of phase one is targeted for the third quarter of 2026, while the second section is expected in the first quarter of 2027 at the earliest.

In parallel, the URA has been engaging the affected shop operators to formulate decanting strategies. Over 50 percent of the shop operators selling market-related food have opted for the URA's interim arrangement, progressively relocating to transitional shops since June 2025 to continue their businesses.

For the adjacent KC-015, the URA has adopted a self-development approach to accelerate the project's development. Contractors were appointed to commence preliminary works in March 2026, including foundation construction and basement excavation. By taking up these early works before site handover, the URA minimises post-handover preparation time for developers, enabling them to focus on building design and construction.

To enhance the attractiveness and planning flexibility of KC-015, a planning application was submitted to the TPB in June 2026 to relax building height restriction for MiC and to raise the maximum domestic plot ratio from 7.5 to 8 while keeping the overall plot ratio unchanged. In July 2025, the Development Facilitation Services (DFS) was launched to gather feedback from potential developers and inform the review of tender strategy, programme and principal tender terms. The URA will continue to adopt a dynamic strategy to manage the development of KC-015 to further strengthen the project's competitiveness.

Ming Lun Street/Ma Tau Kok Road Development Scheme (KC-018) and To Kwa Wan Road/Ma Tau Kok Road Development Scheme (KC-019)

Launched in October 2022, the two adjoining projects of KC-018 and KC-019 aim to holistically restructure the "Five Streets" area, redeveloping dilapidated buildings covering 101 street numbers and two adjacent industrial buildings to enhance the living environment and connectivity to the waterfront. To support the Government's vision of enhancing the Kowloon East harbourfront, the projects will create a 20-metre-wide waterfront promenade at the eastern boundary to link with the adjoining planned waterfront promenade and the Kai Tak Sports Park. In addition, a two-storey retail belt along the waterfront promenade and an at-grade waterfront plaza will be created to enhance vibrancy and walkability between the old Kowloon City district and the waterfront area.

The draft DSPs for both projects were approved by the CE-in-C in May 2024. With the Government's resource support through the granting of two sites in May 2025, which further strengthened the URA's financial capacity, acquisition offers for the two projects were subsequently issued in September 2025. By June 2026, the URA achieved an acceptance rate of over 92 percent for both projects.

Ma Tau Wai Road/Lok Shan Road Development Project (KC-020)

Commenced in August 2024, KC-020 is being holistically planned together with the adjacent Kau Pui Lung Road/Chi Kiang Street Development Scheme (CBS-2:KC) to create an integrated renewal area. The design for KC-020 will integrate open spaces and pedestrian avenues planned for CBS-2:KC, further improving visual comfort, as well as access to To Kwa Wan Market, Government facilities, and public transport.

The planning and development proposal for KC-020 was authorised by the Secretary for Development (SDEV) in August 2025. Acquisition offers were issued in January 2026, yielding an acceptance rate of over 90 percent as of June 2026. A planning application was approved in July 2026 allowing the relaxation of the maximum domestic plot ratio from 7.5 to 8 and building height restriction, aligning with the development parameters of CBS-2:KC for a combined development.

Kim Shin Lane/Fuk Wa Street Development Project (SSP-017) and Cheung Wah Street/Cheung Sha Wan Road Development Scheme (SSP-018)

Commenced in 2021, the two projects unleash land potential by replanning and restructuring under-utilised Government facilities and lands to increase public open space, deliver upgraded community facilities, and transform dilapidated buildings into modern residential developments with podium commercial/retail spaces.

For SSP-017, which comprises 101 building blocks over 50 years old, over 96 percent of the property interests were acquired prior to the reversion of land to the Government in February 2025, with site clearance completed in February 2026.

For SSP-018, Site A, involving Government land and a private lot for electricity substation, will be optimised for residential use to help increase housing supply, while Site B is replanned for a new JUC under the "Single Site, Multiple Use" concept to provide expanded community facilities. Funding approval was obtained from the Legislative Council Finance Committee in September 2025. The design and build works, which commenced in October 2025, will improve the connectivity and enhance the leisure facilities upon targeted completion in 2030.

Development Areas (DAs) 4 and 5 at Kwun Tong Town Centre (K7)

K7, the URA's largest and most complex redevelopment project, aims to transform Kwun Tong Town Centre into a modern and vibrant hub across five phased Development Area (DAs). DA 1 (Park Metropolitan) was completed in 2014, followed by DAs 2 and 3 (Grand Central and Yue Man Square) in 2021, featuring Hong Kong's first public transport interchange with an indoor air-conditioned waiting area for passengers.

For DAs 4 and 5, the URA incorporated a mixed-use development model to optimise the site's potential by introducing domestic use. Under the "Floating Planning Parameters" arrangement, this model provides greater flexibility in allocating residential and commercial uses to adapt to evolving market conditions. The zoning amendments for DAs 4 and 5 were approved by CE-in-C in September 2024, preceded by the formalisation of the land grant in July.

Concurrently, essential advance works for underground utilities diversion are underway, with completion target for 2028. To facilitate these works, road closures at Tung Yan Street and Yue Man Square were implemented in June 2026 following extensive publicity and community engagement to enhance awareness. Plans regarding the footbridges and elevated deck connecting to the Kwun Tong MTR Station have been submitted to the relevant Government departments and MTR Corporation for approval.

In 2025, the URA signed Memoranda of Understanding with The Hong Kong University of Science and Technology, City University of Hong Kong, and Hong Kong Baptist University to cooperatively expand their off-campus education and research space within the non-domestic portion of DAs 4 and 5 upon completion. The collaboration underscores the competitive advantages of integrating diverse functions in a mixed-use development.

In March 2026, the URA launched the DFS for DAs 4 and 5 providing a platform for potential investors and developers to gain early access to key project information for their initial design and financial assessments. Consultations with potential investors and developers are underway to seek their inputs and incorporate feedback from relevant stakeholders to enhance the redevelopment project. Through the DFS and stakeholder engagement, the URA aims to further enhance the development flexibility and planning gains to create additional economic and social value, and seeks to establish a future landmark in Kwun Tong, the designated second core business district of Hong Kong.

Over the past years, the URA has also strengthened community engagement by partnering with Government departments and local organisations to organise various events at "Free Space", the Government land in DAs 4 & 5 for interim use. In February 2026, the two-day "Yue Man Hops" community event was organised, attracting approximately 2,000 visitors with inclusive sports experiences and a Chinese New Year market to support the local economy.





The "Yue Man Hops" event offered an inclusive sports experience, showcasing diverse community participation and fostering social cohesion.

Queen's Road West/Kwai Heung Street Development Project (C&W-007) (synergising with Sung Hing Lane/Kwai Heung Street Development Project (C&W-005))

Commenced in December 2022, the C&W-007 involves the redevelopment of old buildings in poor conditions across 15 street numbers. By synergising with the adjacent C&W-005 site, the project aims to optimise land use and connectivity. It will also facilitate the expansion of Sung Hing Lane Children's Playground by more than 40 percent. Subject to the Leisure and Cultural Services Department's approval, these facilities will be modernised to better serve the community.

Following authorisation for the project from SDEV in 2023, the Appeal Board dismissed an appeal against SDEV's decision in May 2024. A subsequent judicial review application against the Appeal Board's decision was dismissed by the Court in May 2025. Acquisition offers were issued in September 2025, yielding an acceptance rate of over 74 percent as of June 2026.



74%+

acquisition acceptance rate achieved for C&W-007 as of June 2026

Nga Tsin Wai Village (K1)

K1 is being implemented as a redevelopment-and-preservation project to preserve the relics found in Nga Tsin Wai Village. A conservation park will be established at the centre of the site to showcase the preserved archaeological elements. Following the completion of the archaeological rescue excavation in July 2025, the URA submitted the archaeological report and conservation plan to the Antiquities and Monuments Office (AMO). With preliminary agreement reached between the URA and AMO on the conservation design concept, the project team is advancing the detailed development, with foundation works currently underway and targeted for completion in 2027.

Civil Servants' Co-operative Building Society (CBS) Projects

Commenced in May 2020, the two pilot projects to redevelop CBS buildings are advancing. The Shing Tak Street/Ma Tau Chung Road Development Project (CBS-1:KC) site was handed over to the joint venture (JV) developer in April 2024. Foundation works there are set for completion in October 2026, with superstructure works scheduled to begin in the fourth quarter of 2026.

For Kau Pui Lung Road/Chi Kiang Street Development Scheme (CBS-2:KC), CE-in-C approved the draft revised DSP in February 2024. To expedite the project, the URA provided free legal and administrative support to facilitate the dissolution of nine CBSs on-site, which was completed by September 2024. Over 97 percent of the property interests were acquired prior to the reversion of land to the Government in April 2026.

With the support of the Development Bureau, the Housing Bureau had no objection to URA's conversion of the 950 units originally proposed as Starter Homes (SH) units in the revised DSP into private residential units to optimise cash flow, noting that other SH projects in the pipeline would be sufficient to meet prevailing demand.

The project will be integrated with KC-020 at Ma Tau Wai Road/Lok Shan Road to create planning synergies and enhance the overall development of the area. The URA has been exploring various measures to enhance the attractiveness of the JV tender, including dividing the combined site into separate land grants for tendering, reconfiguring basement carpark construction to aboveground levels and optimising underground connection details with the To Kwa Wan MTR station concourse exits.

Responding to Redevelopment Requests from Owners

Facilitating Services Scheme

Urban Redevelopment Facilitating Services Company Limited (URFSL), a wholly-owned subsidiary of the URA, assists owners in assembling titles to collectively sell their properties to private developers for redevelopment through its Joint Sale (JS) Services.

In 2024/25, URFSL aligned its application threshold with the amended Land (Compulsory Sale for Redevelopment) Ordinance, and introduced a conditional second tender or auction attempt, enabling owners to reassess and reconsider their base price following an initial unsuccessful sale. Between April 2025 and June 2026, URFSL received five qualified JS applications, four of which are currently being processed.



4

qualified Joint Sale applications being processed to help property owners collectively sell their properties for redevelopment

URFSL also provides dedicated assistance to shop operators affected by the URA redevelopment projects such that they can relocate and continue operating in the same district. During the same period, its appointed estate agent consultant identified 79 local relocation premises for shop operators' consideration.

In addition, URFSL offered support for CBS dissolution under the CBS pilot projects, as well as for the "Single Site, Multiple Use" Facilitation Scheme. (Refer to the respective section on page 43 for details.)

Flat-for-Flat (FFF) Scheme

Since its introduction in 2011, the FFF Scheme has been offered to affected owners in 36 redevelopment projects. In addition to the standard acquisition package under the URA's acquisition policy, domestic owner-occupiers were given the option to purchase in-situ FFF units within their redevelopment sites, in selected nearby URA development projects, or in the completed URA self-developed Kai Tak Development. As of June 2026, 69 owners had taken up these offers, including 59 units in the Kai Tak Development and 10 in-situ units.



69

affected owners have taken up FFF offers as of June 2026

The URA is currently formulating the details of a new FFF arrangement in collaboration with the Government. (See details in the relevant section on page 42.)

Policy Address Initiatives

Granting of Two Sites for Urban Renewal Purpose

In May 2025, the CE-in-C approved the granting of two sites to the URA by private treaty at a nominal land premium to support the URA in enhancing its financial capability to maintain the sustainability of urban renewal. One site is at Bailey Street, Hung Hom, and the other at Tseung Kwan O Area 137 (TKO Site). The URA has made effective use of these assets to further strengthen its financial situation, and issued acquisition offers for all commenced redevelopment projects over the past year. To fulfil the grant's requirements, the URA is collaborating with the Government to review and refine the URA's financing and operating model, focusing on the acquisition and compensation mechanism, redevelopment strategies, and building rehabilitation, with the aim of enhancing its long-term financial sustainability for urban renewal regardless of market fluctuations.

The URA has also proactively explored development options for the two sites:

- To leverage the Victoria Cove Area Study framework, the URA worked with the Planning Department to rezone the Bailey Street site from "Government, Institution or Community (G/IC)" to "Residential (A)". The draft OZP was gazetted in September 2025 and approved by the CE-in-C in May 2026. This development aims to create synergy with Hoi Sham Park, activate the waterfront, and enhance local connectivity. Following the DFS in March 2026 to collect feedback from potential developers, 27 Expressions of Interest were received. The contract was awarded in July 2026 following a tender exercise. The project will include a privately-run Residential Care Home for the Elderly to address the rising demand for high quality elderly residential homes.

- Spanning approximately nine hectares, the TKO site will be developed in phases. Following the completion of the feasibility study in September 2025, the URA submitted the land grant application for Site 1 in March 2026. A consultant was subsequently appointed in April 2026 to lead the overall master planning, including various design and technical studies to pave the way for the new FFF typology as a better home for the potentially affected owner-occupiers. Site works are targeted to commence in 2027.

Reservation of Three Sites in the Northern Metropolis for New FFF Arrangement

In the 2025 Policy Address, the Chief Executive proposed reserving three sites in Kwu Tung North and Fanling North New Development Areas within the Northern Metropolis for the URA to consider constructing new flats as replacement units under the forthcoming new FFF arrangement. This initiative, currently being formulated in collaboration with the Government, aims to provide affected owner-occupiers with a rehousing option other than the cash offer, as part of the ongoing review of the prevailing acquisition policy and existing FFF Scheme. Baseline reviews on the development potential for these three sites were completed in March 2026.

Support Service Centre for Minority Owners under Compulsory Sale (SMOCS)

To accelerate the private redevelopment of old and dilapidated buildings, the Compulsory Sale Ordinance took effect in December 2024, streamlining the statutory compulsory sale regime to facilitate more efficient urban renewal. As an administrative support initiative for minority owners affected by compulsory sale, the URA established SMOCS, a wholly owned subsidiary, to serve as the executive arm of the Dedicated Office of Support Services for Minority Owners under Compulsory Sale (DOSS) in the Development Bureau.



SMOCS regularly organises district-based and territory-wide educational talks to enhance public understanding of the Compulsory Sale Ordinance and support services for minority owners.

Opened in August 2024 and reporting to DOSS, SMOCS provides owners with subsidised mediation, concessionary third-party property valuation reports, and referrals to professional services for compulsory sale litigation, counselling, and relocation assistance. To proactively engage minority owners, SMOCS conducts outreach visits, free briefings, and educational programmes. As of June 2026, SMOCS has organised 10 district-based and territory-wide educational talks, six pro bono legal service sessions, four pro bono surveyor briefings, two mediation meetings and four mediator workshops.

Provision of Starter Homes (SH)

Building on the success of eResidence Towers 1 and 2, the 2019 and 2020 Policy Addresses tasked the URA with providing more SH units in its redevelopment projects. In response, the adjacent Chun Tin Street/Sung Chi Street Project was designated as eResidence Tower 3. As of March 2024, 172 of the 260 SH units (66 percent) in Tower 3 had been sold at discounted prices to eligible first-time home buyers, with the URA and the Government working to finalise sales arrangements for the remaining units. Additionally, the URA will provide approximately 2,000 more SH units through the redevelopment of Tai Hang Sai Estate (THSE) in collaboration with the Hong Kong Settlers Housing Corporation Limited (HKSHCL).

In response to changing demand for SH units during market downturn, the URA submitted a draft report to the Government in March 2025 on its role in providing SH units. An updated version is currently underway to align with the latest market situation. Further liaison with the Housing Bureau will follow.

Redevelopment of Tai Hang Sai Estate (THSE)

Following the 2020 Policy Address, the Government approved the joint redevelopment proposal for THSE by the HKSHCL and the URA, on the condition that HKSHCL would provide appropriate rehousing arrangements for the tenants. The redevelopment is being implemented in two parts: Site 1 for rehousing existing residents, and Site 2 for SH units to be disposed of by the URA.

Subsequent to the Project Implementation Agreement in 2023, HKSHCL issued rehousing and compensation offers to THSE tenants, and as of June 2026, over 99 percent of tenants have moved out. Demolition is actively underway, with four of the eight buildings cleared by June 2026. While site clearance (originally targeted for mid-2025) was delayed due to legal proceedings and judicial review, project preparations continue.

For Site 2, the first General Building Plan was approved in August 2024, and the URA accepted the Provisional Basic Terms Offer in May 2025. Land grants execution is scheduled for 2026/27, with foundation works set to begin in the fourth quarter of 2026. The project is expected to take approximately five years to complete after the demolition of all buildings.

To increase housing supply, the design is being optimised using MiC and enhanced development parameters, with a planning application to be submitted to the TPB in due course.

"Single Site, Multiple Use" (SSMU) Facilitation Scheme

In response to the 2019 Policy Address, the URA serves as the consultant for the SSMU Facilitation Scheme launched in 2021. Through the scheme, the URA provides consultancy and facilitation services with the aim to help non-governmental organisations (NGOs) optimise site potential and modernise facilities under the SSMU model.

As of June 2026, five applications had been received. Four did not proceed due to ineligibility or the financial non-viability of the proposed projects. For the remaining application, which involved an NGO site in Yau Ma Tei, preliminary technical reviews in early 2026 identified significant challenges impacting overall development feasibility and cost effectiveness. It was concluded and agreed with the Government in June 2026 that the application would not proceed.

REHABILITATION AND RETROFITTING



Unwavering Support to Strengthen Building Resilience

Through the provision of financial and technical support, the URA is dedicated to assisting property owners to carry out building rehabilitation to prolong service life. In a process reminiscent of the art of Kintsugi, where fractured pottery is beautifully restored, rehabilitated buildings are completely refreshed, elevating both their resilience and enduring value.

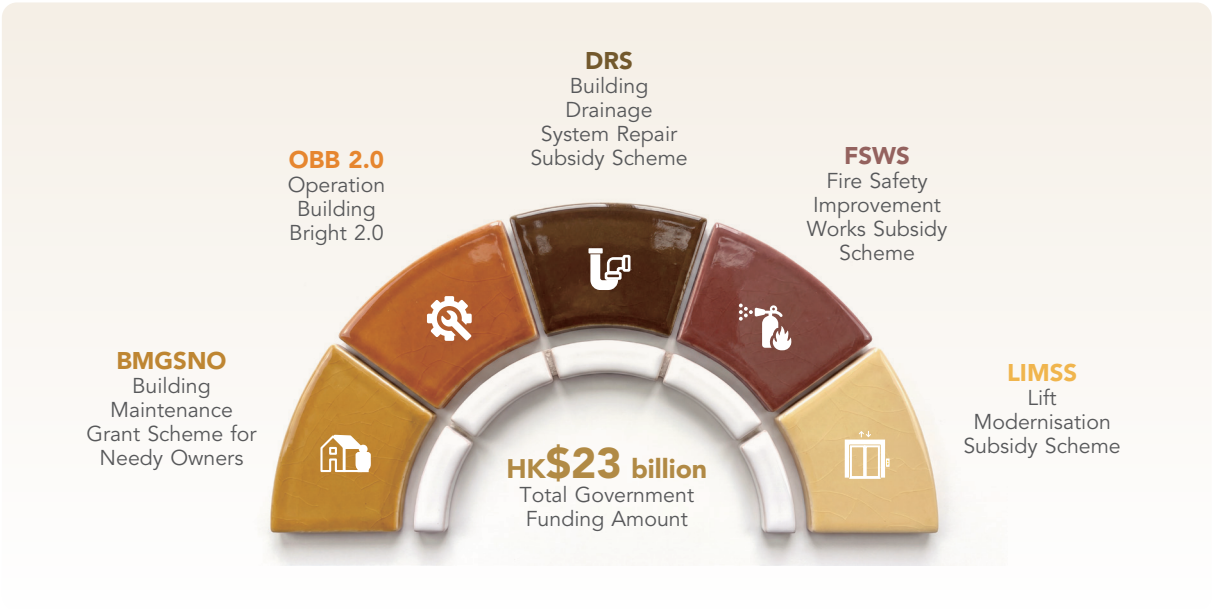
Building Rehabilitation Subsidy Schemes

The URA remains steadfast in its commitment to arresting urban decay by strategically extending the service life of buildings through various facilitation schemes, thereby mitigating the immediate need for redevelopment. Through a range of Government-funded and URA-led rehabilitation initiatives, the URA provides Owners' Corporations (OCs) with essential financial incentives and technical assistance to facilitate the effective upkeep, maintenance, and renewal of their properties.

Government Subsidies

The URA continues to administer five Government-funded subsidy schemes – Operation Building Bright 2.0 (OBB 2.0), the Building Drainage System Repair Subsidy Scheme (DRS), the Fire Safety Improvement Works Subsidy Scheme (FSWS), the Lift Modernisation Subsidy Scheme (LIMSS), and the Building Maintenance Grant Scheme for Needy Owners (BMGSNO). Following the HK$4 billion funding injection announced in the 2026/27 Budget, the Government's total allocation to assist building owners with essential maintenance and safety-related repairs has reached HK$23 billion.

Of this new funding, HK$1 billion has been earmarked for LIMSS to modernise approximately 1,200 lifts across the territory. The remaining HK$3 billion will support around 2,000 buildings, assisting eligible owners of residential or composite buildings under a new version of Operation Building Bright. The URA is working closely with the Development Bureau to finalise the operational arrangements for these initiatives and will commit its own resources to ensure their effective promotion and management. (For details on the progress of individual subsidy schemes, please refer to the infographics on pages 46 and 47.)



The URA-funded Subsidies

To complement Government initiatives, the URA funds and manages schemes to cover rehabilitation work items falling outside the scope of existing Government programmes.

Since 2011, the URA has operated the self-financing Common Area Repair Works Subsidy to encourage owners to proactively rehabilitate their properties. The initiative was further strengthened in April 2024 with the launch of the Preventive Maintenance Subsidy Scheme (PMSS), which incentivises owners to carry out regular preventive maintenance. (Further details on PMSS are provided on pages 31 and 32 under "Initiatives to Encourage Preventive Maintenance".)

Progress of Various Building Rehabilitation Subsidy Schemes (up to 30 June 2026)

IBRAS*

Integrated Building Rehabilitation Assistance Scheme

Building blocks rehabilitated
150 in 2025/26
2,670 since 2004

Units rehabilitated
11,000 in 2025/26
144,000 since 2004

IBRAS cases in progress: 9,350 (10,870 building blocks)

Managing Government-funded Subsidies

OBB 2.0
Operation Building Bright (OBB) 2.0

79% (2,519 AIPs issued)

3,189 Applications received

Buildings with repair / improvement works completed
Cat.1 294
Cat.2 949

FSWS
Fire Safety Improvement Works Subsidy Scheme

5,092 Applications received

80% (4,099 AIPs issued)

167 Buildings with improvement works completed

LIMSS
Lift Modernisation Subsidy Scheme

91% (1,822 AIPs issued involving 6,596 lifts)

996 Applications with work completed (involving 2,304 lifts)

2,000 Applications received (involving 8,200 lifts)

DRS
Building Drainage System Repair Subsidy Scheme

3,025 Category 1 applications received

62% (1,890 AIPs issued)

1,762 Category 1 applications with investigation or repair works commenced

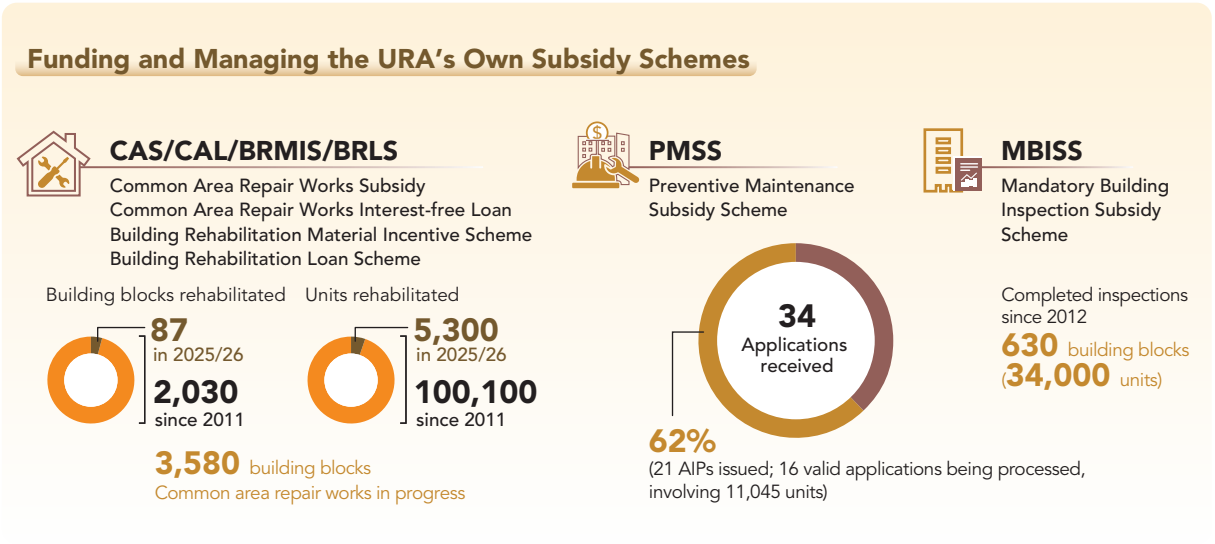
1,550 Category 2 buildings with investigation or repair works commenced

BMGSNO
Building Maintenance Grant Scheme for Needy Owners

60% (24,500 AIPs granted)

41,000 Applications received

* Major schemes under IBRAS include: Operation Building Bright 2.0 (OBB2.0), Fire Safety Improvement Works Subsidy Scheme (FSWS), Building Drainage System Repair Subsidy Scheme (DRS), Common Area Repair Works Subsidy (CAS), Common Area Repair Works Interest-free Loan (CAL), Building Rehabilitation Material Incentive Scheme (BRMIS), Building Rehabilitation Loan Scheme (BRLS).



Technical Assistance to Building Owners

Since 2016, the URA has supported building owners in addressing technical matters and conducting procurement exercises through its Smart Tender and Open E-Tendering platforms. These initiatives facilitate OCs and property managers to conduct online tendering processes for the appointment of consultants and contractors.

Review and Enhancement of Owners Support Services Following the Tai Po Fire

The tragic fire at Wang Fuk Court in Tai Po in November 2025 caused profound grief throughout society and exposed systemic risks associated with certain building rehabilitation projects. In response, the URA undertook a comprehensive review of its existing services, reaffirming its commitment to strengthening support for property owners.

Working closely with the Development Bureau and relevant Government departments, the URA has since redesigned its owners' support services to deliver more targeted and effective assistance to property owners undertaking building repair works, while minimising the risk of tender rigging.

The Government's 2026/27 Budget proposed a HK$300 million allocation to support the enhancement of owners' support services: HK$100 million as start-up funding to establish a subsidiary for delivering the enhanced services, and HK$200 million to subsidise property owners in utilising these services. The URA is actively progressing the setting up of this subsidiary ahead of launching the enhanced owners support services.

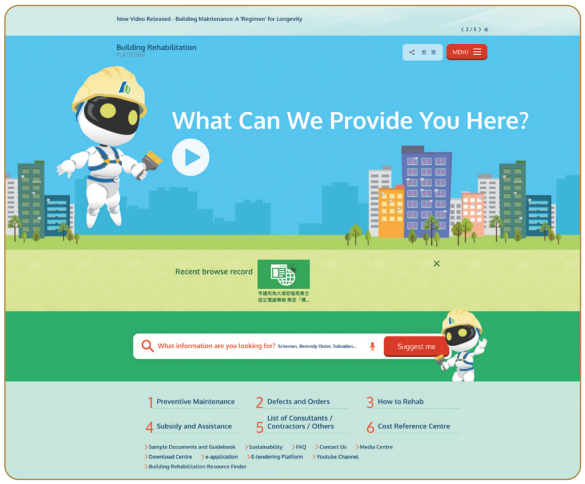
Assistance for Other Affected Building Estates

Furthermore, as Will Power Architects Company Limited (Will Power) is currently under investigation by law enforcement agencies and is unable to discharge its statutory duties and consultancy responsibilities for building repair projects, the OCs of buildings that had engaged Will Power and had maintenance works in progress were compelled to suspend their projects while confronting complex contractual issues and the risk of potential claims.

To address these challenges, the URA provided transitional assistance for the affected cases that were also users of the Smart Tender Scheme. This assistance included facilitating the engagement of Independent Reviewers to expedite the completion of third-party assessments and the drafting of tender documents for the appointment of replacement consultants. All relevant fees associated with the engagement of Independent Reviewers will be fully subsidised by the URA, enabling OCs to appoint new consultants and resume rehabilitation works as soon as practicable.

Building Rehabilitation Platform (BRP)

Launched in 2019, the BRP at "www.brplatform.org.hk" serves as a comprehensive information hub for supporting building rehabilitation efforts. Since its inception, the platform has amassed over 2.7 million hits as of June 2026. It provides building owners and stakeholders with comprehensive information and support services, including a cost reference centre listing unit rates for common works, a guidebook on the rehabilitation process, over 70 tutorial videos in three languages, and 18 sets of sample tender documents to facilitate the procurement of consultants and contractors. In pursuit of continuous improvement, the BRP will be revamped in the fourth quarter of 2026 to enhance the user browsing experience.



The Building Rehabilitation Platform provides practical tools and regularly updates its online resources to assist building owners in properly maintaining their buildings.

2.7 million+

hits recorded on the Building Rehabilitation Platform since launch

Building Rehabilitation Resource Centre (BRRC)

Opened in 2023 at eResidence in Hung Hom, the BRRC is the first centre to offer one-stop building rehabilitation information and assistance services leveraging multimedia displays and digital technology. In addition to facilitating video consultations for subsidy scheme applications, the BRRC provides dedicated spaces for mediating disputes related to building rehabilitation. As of 30 June 2026, the BRRC has welcomed approximately 65,000 visitors. To further enhance efficiency and convenience for building owners, the URA has integrated its Urban Renewal Resource Centre in Tai Kok Tsui into the BRRC, thereby consolidating comprehensive services within a single, purpose-built facility.

65,000+

members of the public visited the BRRC, receiving one-stop information and assistance services



The BRRC provides building owners with multimedia educational information and one-stop support, actively promoting preventive building maintenance.

Retrofitting Project

Ex-Mong Kok Market Building (Ex-MKM)

The URA initiated the retrofitting of Ex-MKM into an interim Yau Tsim Mong District Health Centre (DHC) to be managed by the Health Bureau. Following renovation and fitting-out works, the building was handed over to the Health Bureau in June 2025. The interim DHC is expected to remain operational until the completion of the permanent centre located at the Joint-user Government Complex planned under the Sai Yee Street/Flower Market Road Development Scheme (YTM-013).







The Ex-MKM has been retrofitted and opened to serve as the interim DHC, delivering primary healthcare services to local residents. Taking into account the diverse needs of visitors, the URA has introduced multiple barrier-free facilities, including accessible passages (bottom left) that enable wheelchair users and the elderly to move smoothly between floors.

PRESERVATION AND REVITALISATION



Rejuvenating Local Character, Sustaining District Renewal

A novel three-dimensional (3D) transparent restoration technique uses resin to reconstruct missing ceramic fragments, creating a refreshed look that beautifully preserves their historical imprints. Similarly, through preservation, revitalisation, and initiatives like place-making and community-making, the URA strives to highlight the historical and cultural character of old districts and heritage buildings. In addition to enhancing the built environment, we strengthen community networks and boost local economies, with the aim of injecting vibrancy into old districts and driving sustainable district renewal.

District-based Place-making Initiatives

Through the collaborative "3B" framework, which integrates the "**B**uilt environment", "**B**usiness environment", and "local **B**onding", the URA has driven forward a diverse portfolio of projects aimed at preserving local characteristics and weaving stronger community ties to create vibrant urban environments and stimulate local economies in older districts, thereby fostering community-led and sustainable urban renewal. District-based place-making and community-making programmes were introduced as integrated strategies to create synergy and amplify impact, particularly in Kowloon City and Central and Western District.

Kowloon City

Phased place-making initiatives began with the launch of the "Backstreet Alliance – The Local's Guide to Kowloon City" in September 2025. Partnering with the Hong Kong Small and Medium Enterprises Association (HKSME) and CLP Power Hong Kong Limited, this campaign engaged over 60 local restaurants and shops to deliver multifaceted immersive experiences. Through heritage tours, Chiu-chow and Thai cultural storytelling, iconic movie-scenes showcases, low-carbon initiatives, and merchant promotions, the collaboration successfully celebrated the district's distinctive character and boosted local businesses. More than 59 percent of responding merchants recorded a sales increase exceeding five percent.

60+

local restaurants and shops engaged in the Kowloon City "Backstreet Alliance" campaign, successfully boosting local businesses

Complementing these efforts, the URA partnered with the China Academy of Art to launch three augmented reality (AR) check-in spots at Lung Kong Road, Tak Ku Ling Road, and Carpenter Road, showcasing the district's history and culture. The URA also helped beautify 40 shopfronts along Lung Kong Road and South Wall Road and commissioned a group of Thai mural artists to create large-scale murals on selected building façades to enhance local characteristics and inject vibrancy into the area. (More details about place-making initiatives in Kowloon City as noted on page 33 under Kowloon City District-based Building Rehabilitation Pilot Scheme.)



In Kowloon City, visitors experienced the AR photo spots, enjoying an interactive blend of technology and history that brings back the scenes and charm of the former Kai Tak Airport.

Central and Western District (C&WD)

To enliven the C&WD, URA launched a series of place-making initiatives to enhance the "3B" environment and foster local collaboration. This network actively engages local hawkers, retailers, community partners and developers from the Peel Street/Graham Street Development Scheme (H18). A key highlight was the Graham Festival in March 2026, which featured targeted retail promotions and creative product packaging designed to boost market vibrancy. The campaign delivered outstanding results: footfall on weekends and public holidays in the Graham Market and H18 project area increased by over 120 percent, while over 65 percent of participating retailers grew sales by more than five percent.



120%+

increase in weekend and holiday footfall during the Graham Festival, boosting market vibrancy





At the Graham Festival, stall owners showcased their new brand images and the creatively packaged "Graham Souvenirs", alongside giant inflatable installations that bring vibrant energy to the historic market.

"City Walk" – Touring with Locals Series

In 2024/25, the URA pioneered the "City Walk" series, a district-based place-making initiative designed to seamlessly connect urban renewal efforts in the C&WD with the area's unique historical and local characteristics.

Building on the success, the programme was extended to Wan Chai in July 2025 to highlight the area's heritage, literature and gourmet experiences. In collaboration with the Museum of Hong Kong Literature and The Salvation Army, 14 public tours and 2 media tours were organised, engaging approximately 200 participants. Riding on this initiative, "Backstreet Alliance – Wan Chai" was organised in collaboration with the HKSME, with over 25 retailers participated, recording an increase in sales from five percent to 12 percent.



"City Walk" docents sharing the history of Central Market and local stories with visitors.

In April 2026, the programme was enriched to offer 62 public heritage tours in the Central area. Led by 60 young-old docents who shared first-hand verbal recollections of the area's evolution, these tours successfully engaged over 900 visitors. Recognising its impact, the programme clinched the DFA Design for Asia Awards 2025 (Merit under Service & Experience) in December 2025.

Community-making at Staunton Street/Shing Wong Street Neighbourhood (H19) (With 88-90 Staunton Street as Grade II Historic Building)

Following the revitalisation of the URA's acquired buildings in the neighbourhood, a co-living space comprising 38 domestic units launched in 2024 as "Habyt Bridges". It was later rebranded as "Hmlet Bridges" in May 2026.

The community-making process continues to evolve, integrating the shared visions of the existing neighbourhood while deepening engagement with new community members, including both the operator and residents. Concurrently, building rehabilitation and artists' murals for adjacent buildings are being promoted to continuously uplift the environment for the neighbourhood. Through the URA's "City Walk" series, this revitalised pocket of the district has gradually emerged as a popular tourist hotspot.



The URA commissioned two artists from Hong Kong and Italy to revitalise the Wa On Lane public open space into an "urban oasis", reconnecting city residents with nature.

In 2025/26, the URA continued earning recognitions for its outstanding heritage preservation and revitalisation in the Staunton Street/Shing Wong Street Neighbourhood. Accolades include the Hong Kong Institute of Urban Design – The Greater Bay Area Urban Design Awards 2024 (Grand Award in Urban Invention Category) presented in June 2025. The project also received the Singapore Institute of Planners and Hong Kong Institute of Planners – SIP Planning Awards 2025 for Excellence in Planning – Silver Award for H19 Integrated Urban Renewal Approach Driven by the Community. Furthermore, a submission for the UNESCO Asia-Pacific Awards for Cultural Heritage Conservation was made in June 2026.

Central Market (Grade III Historic Building)

Since its official opening in April 2022, Central Market has established itself as a vibrant landmark, attracting a record high of over 72 million visitors. The venue hosted more than 350 events and workshops. Recognising its contribution to historical building preservation and revitalisation, the project received the Merit award in the Pre-construction Category of the Hong Kong Institute of Surveyors Awards 2024.





Central Market hosted bustling events during the year, offering quality public spaces and activities to foster community connections.

Western Market (Declared Monument)

In 2021, the Government granted the URA a five-year "hold-over" of the land lease to undertake repair and renovation works of Western Market. Following the completion of a comprehensive condition survey and consultation with the AMO, the building was vacated for major renovation and repair works in October 2025, and was handed over to the contractor in November 2025.



Comprehensive renovation at Western Market includes the removal of non-original paint layers (right).



M7 (Grade II Historic Buildings)

Situated at Mallory Street, Wan Chai, M7 serves as a vibrant community hub themed under "Culture Meets Community". This preserved heritage site continues to promote artistic and cultural discovery, fostering inter-generational exchanges and enhancing local community network. Since the grand opening of The Museum of Hong Kong Literature, the venue has regularly hosted exhibitions and workshops, attracting literary enthusiasts.





The Museum of Hong Kong Literature hosted an "Old Master Q" exhibition and activities at the revitalised M7, attracting many young participants to carry forward local pop culture.

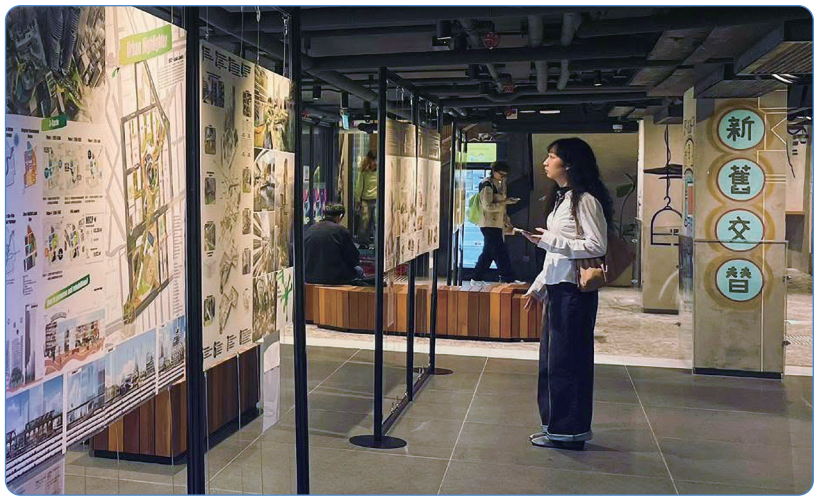
618 Shanghai Street (Grade II Historic Buildings)

Opened in November 2019, 618 Shanghai Street is a heritage and cultural destination promoting community, innovation and creativity. Its retail and dining tenants are curated to accentuate the area's unique historical character while serving local needs. During 2025/26, the venue hosted 186 events, weekend markets, exhibitions and workshops, which proved successful in engaging the younger generation.



186

vibrant community events hosted at 618 Shanghai Street including weekend markets, exhibitions and workshops, promoting community, innovation and creativity



The revitalised 618 Shanghai Street successfully attracted young visitors with many themed exhibitions on local history and creative culture.